U.S. Department of Housing and Urban Development Office of Public and Indian Housing

PHA Plans

5 Year Plan for Fiscal Years 2004 - 2009 Annual Plan for Fiscal Year 2004

NOTE: THIS PHA PLANS TEMPLATE (HUD 50075) IS TO BE COMPLETED IN ACCORDANCE WITH INSTRUCTIONS LOCATED IN APPLICABLE PIH NOTICES

PHA Plan Agency Identification

PHA Name: Housing Authority of the County of Salt Lake PHA Number: UT003 PHA Fiscal Year Beginning: (07/2004) **Public Access to Information** Information regarding any activities outlined in this plan can be obtained by contacting: (select all that apply) Main administrative office of the PHA PHA development management offices PHA local offices **Display Locations For PHA Plans and Supporting Documents** The PHA Plans (including attachments) are available for public inspection at: (select all that apply) Main administrative office of the PHA PHA development management offices PHA local offices Main administrative office of the local government Main administrative office of the County government Main administrative office of the State government Public library PHA website Other (list below) PHA Plan Supporting Documents are available for inspection at: (select all that apply) Main business office of the PHA PHA development management offices Other (list below)

5-YEAR PLAN PHA FISCAL YEARS 2004 - 2009

[24 CFR Part 903.5]

A. Mission

State the PHA's mission for serving the needs of low-income, very low income, and extremely low-income families in the PHA's jurisdiction. (select one of the choices below)

The mission of the PHA is the same as that of the Department of Housing and Urban Development: To promote adequate and affordable housing, economic opportunity and a suitable living environment free from discrimination.

The PHA's mission is: (state mission here)

The Mission of the Housing Authority of the County of Salt Lake is to Provide quality housing opportunities to individuals and families while Promoting self-sufficiency and empowerment, community partnerships and neighborhood revitalization.

B. Goals

The goals and objectives listed below are derived from HUD's strategic Goals and Objectives and those emphasized in recent legislation. PHAs may select any of these goals and objectives as their own, or identify other goals and/or objectives. Whether selecting the HUD-suggested objectives or their own, PHAS ARE STRONGLY ENCOURAGED TO IDENTIFY QUANTIFIABLE MEASURES OF SUCCESS IN REACHING THEIR OBJECTIVES OVER THE COURSE OF THE 5 YEARS. (Quantifiable measures would include targets such as: numbers of families served or PHAS scores achieved.) PHAs should identify these measures in the spaces to the right of or below the stated objectives.

HUD Strategic Goal: Increase the availability of decent, safe, and affordable housing.

\boxtimes	PHA C	Goal: Expand the supply of assisted housing
	Object	ives:
	\boxtimes	Apply for additional rental vouchers:
		Reduce public housing vacancies:
	\boxtimes	Leverage private or other public funds to create additional housing
		opportunities:
		Acquire or build units or developments
		Other (list below)
\boxtimes	PHA C	Goal: Improve the quality of assisted housing
	Object	
	П	Improve public housing management: (PHAS score)
	Ħ	Improve voucher management: (SEMAP score)
	\boxtimes	Increase customer satisfaction:

	 Concentrate on efforts to improve specific management functions: (list; e.g., public housing finance; voucher unit inspections) Renovate or modernize public housing units: Demolish or dispose of obsolete public housing: Provide replacement public housing: Provide replacement vouchers: Other: (list below)
	PHA Goal: Increase assisted housing choices Objectives: Provide voucher mobility counseling: Conduct outreach efforts to potential voucher landlords Increase voucher payment standards Implement voucher homeownership program: Implement public housing or other homeownership programs: Implement public housing site-based waiting lists: Convert public housing to vouchers: Other: (list below)
HUD	Strategic Goal: Improve community quality of life and economic vitality
	PHA Goal: Provide an improved living environment Objectives: ☐ Implement measures to deconcentrate poverty by bringing higher income public housing households into lower income developments: ☐ Implement measures to promote income mixing in public housing by assuring access for lower income families into higher income developments: ☐ Implement public housing security improvements: ☐ Designate developments or buildings for particular resident groups (elderly, persons with disabilities) ☐ Other: (list below)
	 Conduct monthly tenant meetings in complexes attended by property managers and HACSL management. Develop an orientation presentation and materials for tenants in tenants rights, rues, and maintenance and preventative maintenance and safety programs. Continue the resident news letter. Provide training to tenants on community building and empowerment. Utilize the Resident Advisory Board to help with improving communication.
HUD	Strategic Goal: Promote self-sufficiency and asset development of families

and individuals

 housel		Goal: Promote self-sufficiency and asset development of assisted
	Object	ives:
		Increase the number and percentage of employed persons in assisted
		families:
	\boxtimes	Provide or attract supportive services to improve assistance recipients' employability:
	\boxtimes	Provide or attract supportive services to increase independence for the
		elderly or families with disabilities. Other: (list below)
HUD ;	Ü	Goal: Ensure Equal Opportunity in Housing for all Americans Goal: Ensure equal opportunity and affirmatively further fair housing ives: Undertake affirmative measures to ensure access to assisted housing regardless of race, color, religion national origin, sex, familial status, and
		disability: Undertake affirmative measures to provide a suitable living environment for families living in assisted housing, regardless of race, color, religion national origin, sex, familial status, and disability:
		Undertake affirmative measures to ensure accessible housing to persons with all varieties of disabilities regardless of unit size required:
		Other: (list below)

Other PHA Goals and Objectives: (list below)

Annual PHA Plan PHA Fiscal Year 2004

[24 CFR Part 903.7]

i. Annual Plan Type:				
Select which type of Annual Plan the PHA will submit.				
Standard Plan				
Streamlined Plan: High Performing PHA Small Agency (<250 Public Housing Units) Administering Section 8 Only				
Troubled Agency Plan				
ii. Executive Summary of the Annual PHA Plan [24 CFR Part 903.7 9 (r)] Provide a brief overview of the information in the Annual Plan, including highlights of major in and discretionary policies the PHA has included in the Annual Plan.	iitiatives			
iii. Annual Plan Table of Contents [24 CFR Part 903.7 9 (r)] Provide a table of contents for the Annual Plan, including attachments, and a list of supporting documents available for public inspection. Table of Contents				
 Annual Plan Executive Summary Table of Contents Housing Needs Financial Resources Policies on Eligibility, Selection and Admissions Rent Determination Policies Operations and Management Policies Grievance Procedures Capital Improvement Needs Demolition and Disposition Designation of Housing Conversions of Public Housing Homeownership Community Service Programs Crime and Safety 	Page #			

- 14. Pets (Inactive for January 1 PHAs)
- 15. Civil Rights Certifications (included with PHA Plan Certifications)
- 16. Audit
- 17. Asset Management
- 18. Other Information

Attachments

Indicate which attachments are provided by selecting all that apply. Provide the attachment's name (A, B, etc.) in the space to the left of the name of the attachment. Note: If the attachment is provided as a **SEPARATE** file submission from the PHA Plans file, provide the file name in parentheses in the space to the right of the title.

Requi	red Attachments:
\boxtimes	Admissions Policy for Deconcentration
\boxtimes	FY 2000 Capital Fund Program Annual Statement
	Most recent board-approved operating budget (Required Attachment for PHAs
	that are troubled or at risk of being designated troubled ONLY)
Oı	otional Attachments:
	PHA Management Organizational Chart
\boxtimes	FY 2004 Capital Fund Program 5 Year Action Plan
	Public Housing Drug Elimination Program (PHDEP) Plan
\geq	Comments of Resident Advisory Board or Boards (must be attached if not
	included in PHA Plan text)
	Other (List below, providing each attachment name)

Supporting Documents Available for Review

Indicate which documents are available for public review by placing a mark in the "Applicable & On Display" column in the appropriate rows. All listed documents must be on display if applicable to the program activities conducted by the PHA.

List of Supporting Documents Available for Review				
Applicable & On Display	Supporting Document Applicable Plan Component			
X	PHA Plan Certifications of Compliance with the PHA Plans and Related Regulations	5 Year and Annual Plans		
X	State/Local Government Certification of Consistency with the Consolidated Plan	5 Year and Annual Plans		
X	Fair Housing Documentation: Records reflecting that the PHA has examined its programs or proposed programs, identified any impediments to fair housing choice in those programs, addressed or is addressing those impediments in a reasonable fashion in view of the resources available, and worked or is working with local jurisdictions to implement any of the jurisdictions' initiatives to affirmatively further fair housing that require the PHA's involvement.	5 Year and Annual Plans		
X	Consolidated Plan for the jurisdiction/s in which the PHA is located (which includes the Analysis of Impediments to Fair	Annual Plan: Housing Needs		

Applicable	List of Supporting Documents Available for Supporting Document	Applicable Plan
&	Supporting Document	Component
On Display		1
	Housing Choice (AI))) and any additional backup data to	
	support statement of housing needs in the jurisdiction	
X	Most recent board-approved operating budget for the public	Annual Plan:
	housing program	Financial Resources;
X	Public Housing Admissions and (Continued) Occupancy	Annual Plan: Eligibility,
	Policy (A&O), which includes the Tenant Selection and	Selection, and Admissions
	Assignment Plan [TSAP]	Policies
X	Section 8 Administrative Plan	Annual Plan: Eligibility,
		Selection, and Admissions Policies
X	Public Housing Deconcentration and Income Mixing	Annual Plan: Eligibility,
	Documentation:	Selection, and Admissions
	1. PHA board certifications of compliance with	Policies
	deconcentration requirements (section 16(a) of the US Housing Act of 1937, as implemented in the 2/18/99	
	Quality Housing and Work Responsibility Act Initial	
	Guidance; Notice and any further HUD guidance) and	
	2. Documentation of the required deconcentration and	
	income mixing analysis	
X	Public housing rent determination policies, including the	Annual Plan: Rent
	methodology for setting public housing flat rents	Determination
	check here if included in the public housing	
	A & O Policy	
X	Schedule of flat rents offered at each public housing	Annual Plan: Rent
	development	Determination
	check here if included in the public housing	
v	A & O Policy	Annual Plan: Rent
X	Section 8 rent determination (payment standard) policies	Determination
	check here if included in Section 8 Administrative Plan	Beternmation
X	Public housing management and maintenance policy	Annual Plan: Operations
Λ	documents, including policies for the prevention or	and Maintenance
	eradication of pest infestation (including cockroach	
	infestation)	
X	Public housing grievance procedures	Annual Plan: Grievance
	check here if included in the public housing	Procedures
	A & O Policy	
X	Section 8 informal review and hearing procedures	Annual Plan: Grievance
	check here if included in Section 8	Procedures
	Administrative Plan	
X	The HUD-approved Capital Fund/Comprehensive Grant	Annual Plan: Capital Needs
	Program Annual Statement (HUD 52837) for the active grant	
	year	
X	Most recent CIAP Budget/Progress Report (HUD 52825) for any active CIAP grant	Annual Plan: Capital Needs

	List of Supporting Documents Available for Review				
Applicable & On Display	Supporting Document	Applicable Plan Component			
	Fund/Comprehensive Grant Program, if not included as an attachment (provided at PHA option)				
	Approved HOPE VI applications or, if more recent, approved or submitted HOPE VI Revitalization Plans or any other approved proposal for development of public housing	Annual Plan: Capital Needs			
	Approved or submitted applications for demolition and/or disposition of public housing	Annual Plan: Demolition and Disposition			
	Approved or submitted applications for designation of public housing (Designated Housing Plans)	Annual Plan: Designation of Public Housing			
	Approved or submitted assessments of reasonable revitalization of public housing and approved or submitted conversion plans prepared pursuant to section 202 of the 1996 HUD Appropriations Act	Annual Plan: Conversion of Public Housing			
	Approved or submitted public housing homeownership programs/plans	Annual Plan: Homeownership			
X	Policies governing any Section 8 Homeownership program check here if included in the Section 8 Administrative Plan	Annual Plan: Homeownership			
X	Any cooperative agreement between the PHA and the TANF agency	Annual Plan: Community Service & Self-Sufficiency			
X	FSS Action Plan/s for public housing and/or Section 8	Annual Plan: Community Service & Self-Sufficiency			
X	Most recent self-sufficiency (ED/SS, TOP or ROSS or other resident services grant) grant program reports The most recent Public Housing Drug Elimination Program (PHEDEP) semi-annual performance report for any open grant and most recently submitted PHDEP application (PHDEP Plan)	Annual Plan: Community Service & Self-Sufficiency Annual Plan: Safety and Crime Prevention			
X	The most recent fiscal year audit of the PHA conducted under section 5(h)(2) of the U.S. Housing Act of 1937 (42 U. S.C. 1437c(h)), the results of that audit and the PHA's response to any findings	Annual Plan: Annual Audit			
	Troubled PHAs: MOA/Recovery Plan Other supporting documents (optional) (list individually; use as many lines as necessary)	Troubled PHAs (specify as needed)			

1. Statement of Housing Needs

[24 CFR Part 903.7 9 (a)]

A. Housing Needs of Families in the Jurisdiction/s Served by the PHA

Based upon the information contained in the Consolidated Plan/s applicable to the jurisdiction, and/or other data available to the PHA, provide a statement of the housing needs in the jurisdiction by completing the following table. In the "Overall" Needs column, provide the estimated number of renter families that have housing needs. For the remaining characteristics, rate the impact of that factor on the housing needs for each family type, from 1 to 5, with 1 being "no impact" and 5 being "severe impact." Use N/A to indicate that no information is available upon which the PHA can make this assessment.

Housing Needs of Families in the Jurisdiction							
	by Family Type						
Family Type	Overall	Afford- ability	Supply	Quality	Access- ibility	Size	Loca- tion
Income <= 30% of AMI	20,289	N/A	N/A	N/A	N/A	N/A	N/A
Income >30% but <=50% of AMI	19,191	N/A	N/A	N/A	N/A	N/A	N/A
Income >50% but <80% of AMI	25,926	N/A	N/A	N/A	N/A	N/A	N/A
Elderly	39,381	N/A	N/A	N/A	N/A	N/A	N/A
Families with Disabilities	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Race/Ethnicity	N/A						
Race/Ethnicity	N/A						
Race/Ethnicity	N/A						
Race/Ethnicity	N/A						

What sources of information did the PHA use to conduct this analysis? (Check all that apply; all materials must be made available for public inspection.)

\boxtimes	Consolidated Plan of the Jurisdiction/s
	Indicate year: 2004
	U.S. Census data: the Comprehensive Housing Affordability Strategy
	("CHAS") dataset
	American Housing Survey data
	Indicate year:
	Other housing market study
	Indicate year:
	Other sources: (list and indicate year of information)

B. Housing Needs of Families on the Public Housing and Section 8 Tenant- Based Assistance Waiting Lists

State the housing needs of the families on the PHA's waiting list/s. Complete one table for each type of PHA-wide waiting list administered by the PHA. PHAs may provide separate tables for site-based or sub-jurisdictional public housing waiting lists at their option.

Housing Needs of Families on the Waiting List						
Waiting list type: (select one) ☐ Section 8 tenant-based assistance ☐ Public Housing ☐ Combined Section 8 and Public Housing ☐ Public Housing Site-Based or sub-jurisdictional waiting list (optional) ☐ If used, identify which development/subjurisdiction:						
	# of families	% of total families	Annual Turnover			
Waiting list total	6578					
Extremely low income <=30% AMI	5334	81.09				
Very low income (>30% but <=50% AMI)	1136	17.27				
Low income (>50% but <80% AMI)	104	1.58				
Families with children	3780	57.46				
Elderly families	491	7.46				
Families with Disabilities	312	4.74				
White	5734	87.17				
Black	377	5.73				
Native American	228	3.47				
Asian/Pacific Island	118	1.79				
Characteristics by Bedroom Size (Public Housing Only)						
1BR	2526	38.26				
2 BR	2400	36.45				
3 BR	1358	20.61				
4 BR	250	3.77				
5 BR	44	.67				
5+ BR	114	.23				

	Housing Needs of Families on the Waiting List
Is the	e waiting list closed (select one)? No Yes
If yes	:
	How long has it been closed (# of months)?
	Does the PHA expect to reopen the list in the PHA Plan year? \(\subseteq \text{ No } \subseteq \text{ Yes} \)
	Does the PHA permit specific categories of families onto the waiting list, even if
	generally closed? No Yes
C St	trategy for Addressing Needs
	e a brief description of the PHA's strategy for addressing the housing needs of families in the
	ction and on the waiting list IN THE UPCOMING YEAR , and the Agency's reasons for
choosi	ng this strategy.
(4) G	
	trategies
Need	: Shortage of affordable housing for all eligible populations
Strat	egy 1. Maximize the number of affordable units available to the PHA within
	rrent resources by:
	all that apply
	•••
\boxtimes	Employ effective maintenance and management policies to minimize the
	number of public housing units off-line
\boxtimes	Reduce turnover time for vacated public housing units
	Reduce time to renovate public housing units
	Seek replacement of public housing units lost to the inventory through mixed
_	finance development
	Seek replacement of public housing units lost to the inventory through section
	8 replacement housing resources
\boxtimes	Maintain or increase section 8 lease-up rates by establishing payment standards
	that will enable families to rent throughout the jurisdiction
\boxtimes	Undertake measures to ensure access to affordable housing among families
\square	assisted by the PHA, regardless of unit size required
	Maintain or increase section 8 lease-up rates by marketing the program to
	owners, particularly those outside of areas of minority and poverty concentration
\square	Maintain or increase section 8 lease-up rates by effectively screening Section 8
	applicants to increase owner acceptance of program
	Participate in the Consolidated Plan development process to ensure
	coordination with broader community strategies
	Other (list below)
	Onici (not octow)
Strat	egy 2: Increase the number of affordable housing units by:
	all that apply

	Apply for additional section 8 units should they become available Leverage affordable housing resources in the community through the creation of mixed - finance housing			
	Pursue housing resources other than public housing or Section 8 tenant-based assistance.			
	Other: (list below)			
Need:	Specific Family Types: Families at or below 30% of median			
	gy 1: Target available assistance to families at or below 30 % of AMI that apply			
\boxtimes	Exceed HUD federal targeting requirements for families at or below 30% of AMI in public housing			
	Exceed HUD federal targeting requirements for families at or below 30% of AMI in tenant-based section 8 assistance			
	Employ admissions preferences aimed at families with economic hardships Adopt rent policies to support and encourage work Other: (list below)			
Need:	Specific Family Types: Families at or below 50% of median			
	gy 1: Target available assistance to families at or below 50% of AMI l that apply			
	Employ admissions preferences aimed at families who are working Adopt rent policies to support and encourage work Other: (list below)			
Need:	Specific Family Types: The Elderly			
	gy 1: Target available assistance to the elderly:			
	Seek designation of public housing for the elderly Apply for special-purpose vouchers targeted to the elderly, should they become available Other: (list below)			
Need:	Specific Family Types: Families with Disabilities			
Strate	Strategy 1: Target available assistance to Families with Disabilities:			

Select all that apply		
	Seek designation of public housing for families with disabilities Carry out the modifications needed in public housing based on the section 504 Needs Assessment for Public Housing Apply for special-purpose vouchers targeted to families with disabilities, should they become available Affirmatively market to local non-profit agencies that assist families with disabilities Other: (list below)	
Need: needs	Specific Family Types: Races or ethnicities with disproportionate housing	
	gy 1: Increase awareness of PHA resources among families of races and ethnicities with disproportionate needs: [applicable]	
	Affirmatively market to races/ethnicities shown to have disproportionate housing needs Other: (list below)	
	gy 2: Conduct activities to affirmatively further fair housing ll that apply	
	Counsel section 8 tenants as to location of units outside of areas of poverty or minority concentration and assist them to locate those units Market the section 8 program to owners outside of areas of poverty/minority concentrations Other: (list below)	
Other	Housing Needs & Strategies: (list needs and strategies below)	
Of the	easons for Selecting Strategies factors listed below, select all that influenced the PHA's selection of the ies it will pursue:	
	Funding constraints Staffing constraints Limited availability of sites for assisted housing Extent to which particular housing needs are met by other organizations in the community Evidence of housing needs as demonstrated in the Consolidated Plan and other information available to the PHA Influence of the housing market on PHA programs	

\boxtimes	Community priorities regarding housing assistance
\boxtimes	Results of consultation with local or state government
\boxtimes	Results of consultation with residents and the Resident Advisory Board
\boxtimes	Results of consultation with advocacy groups
	Other: (list below)

2. Statement of Financial Resources

[24 CFR Part 903.7 9 (b)]

List the financial resources that are anticipated to be available to the PHA for the support of Federal public housing and tenant-based Section 8 assistance programs administered by the PHA during the Plan year. Note: the table assumes that Federal public housing or tenant based Section 8 assistance grant funds are expended on eligible purposes; therefore, uses of these funds need not be stated. For other funds, indicate the use for those funds as one of the following categories: public housing operations, public housing capital improvements, public housing safety/security, public housing supportive services, Section 8 tenant-based assistance, Section 8 supportive services or other.

Financial Resources:		
Planned Sources and Uses		
Sources	Planned \$	Planned Uses
1. Federal Grants (FY 2004 grants)	1 000 007	
a) Public Housing Operating Fund	1,093,235	
b) Public Housing Capital Fund	1,075,225	
c) HOPE VI Revitalization		
d) HOPE VI Demolition		
e) Annual Contributions for Section 8 Tenant-Based Assistance	15,341,750	
f) Public Housing Drug Elimination		
Program (including any Technical		
Assistance funds)		
g) Resident Opportunity and Self-		
Sufficiency Grants		
h) ROSS GRANT	162,166	
i) HOME		
Other Federal Grants (list below)		
H.O.P.W.A.	12,000	
SPC Renewals	728,796	
2. Prior Year Federal Grants		
(unobligated funds only) (list		
below)		
SL County Grant	105,000	
Private grants	24,787	
3. Public Housing Dwelling Rental	1,131,552	
Income		

	d Sources and Uses	
Sources	Planned \$	Planned Uses
4. Other income (list below)		
4. Non-federal sources (list below)		
Total resources	19,674,511	
Enemptions. This that do not administed pub	lic housing are not required to	complete subcomponent
3A.	lic housing are not required to	o complete subcomponent
3A. (1) Eligibility		
 3A. (1) Eligibility a. When does the PHA verify eligibility that apply) When families are within a cert 	y for admission to public	housing? (select all
3A. (1) Eligibility a. When does the PHA verify eligibility that apply)	y for admission to public tain number of being offe	housing? (select all ered a unit: (state
a. When does the PHA verify eligibility that apply) When families are within a cert number) When families are within a cert number other: (describe) b. Which non-income (screening) factor admission to public housing (select Criminal or Drug-related activity Rental history	y for admission to public tain number of being offered tain time of being offered ors does the PHA use to e all that apply)?	housing? (select all ered a unit: (state
a. When does the PHA verify eligibility that apply) When families are within a cert number) When families are within a cert number Other: (describe) b. Which non-income (screening) factor admission to public housing (select Criminal or Drug-related activity)	y for admission to public tain number of being offered tain time of being offered ors does the PHA use to e all that apply)?	housing? (select all ered a unit: (state

 d. Yes No: Does the PHA request criminal records from State law enforcement agencies for screening purposes? e. Yes No: Does the PHA access FBI criminal records from the FBI for screening purposes? (either directly or through an NCIC-authorized source)
(2)Waiting List Organization
 a. Which methods does the PHA plan to use to organize its public housing waiting list (select all that apply) Community-wide list Sub-jurisdictional lists Site-based waiting lists Other (describe)
 b. Where may interested persons apply for admission to public housing? PHA main administrative office PHA development site management office Other (list below)
c. If the PHA plans to operate one or more site-based waiting lists in the coming year, answer each of the following questions; if not, skip to subsection (3) Assignment
1. How many site-based waiting lists will the PHA operate in the coming year?
2. Yes No: Are any or all of the PHA's site-based waiting lists new for the upcoming year (that is, they are not part of a previously-HUD-approved site based waiting list plan)? If yes, how many lists?
3. Yes No: May families be on more than one list simultaneously If yes, how many lists? two
 4. Where can interested persons obtain more information about and sign up to be on the site-based waiting lists (select all that apply)? PHA main administrative office All PHA development management offices Management offices at developments with site-based waiting lists At the development to which they would like to apply Other (list below)
(3) Assignment

bottom of or are removed from the waiting list? (select one) One Two Three or More
b. Xes No: Is this policy consistent across all waiting list types?
c. If answer to b is no, list variations for any other than the primary public housing waiting list/s for the PHA:
(4) Admissions Preferences
a. Income targeting: Yes No: Does the PHA plan to exceed the federal targeting requirements by targeting more than 40% of all new admissions to public housing to families at or below 30% of median area income?
b. Transfer policies: In what circumstances will transfers take precedence over new admissions? (list below) Emergencies Overhoused Underhoused Medical justification Administrative reasons determined by the PHA (e.g., to permit modernization work) Resident choice: (state circumstances below) Other: (list below)
c. Preferences 1. Yes No: Has the PHA established preferences for admission to public housing (other than date and time of application)? (If "no" is selected, skip to subsection (5) Occupancy)
2. Which of the following admission preferences does the PHA plan to employ in the coming year? (select all that apply from either former Federal preferences or other preferences)
Former Federal preferences: Involuntary Displacement (Disaster, Government Action, Action of Housing Owner, Inaccessibility, Property Disposition)

☐ Victims of domestic violence☐ Substandard housing☐ Homelessness
High rent burden (rent is > 50 percent of income)
Other preferences: (select below) Working families and those unable to work because of age or disability Veterans and veterans' families Residents who live and/or work in the jurisdiction Those enrolled currently in educational, training, or upward mobility programs Households that contribute to meeting income goals (broad range of incomes) Households that contribute to meeting income requirements (targeting) Those previously enrolled in educational, training, or upward mobility programs Victims of reprisals or hate crimes Other preference(s) (list below)
3. If the PHA will employ admissions preferences, please prioritize by placing a "1" in the space that represents your first priority, a "2" in the box representing your second priority, and so on. If you give equal weight to one or more of these choices (either through an absolute hierarchy or through a point system), place the same number next to each. That means you can use "1" more than once, "2" more than once, etc.
Date and Time
Former Federal preferences: Involuntary Displacement (Disaster, Government Action, Action of Housing Owner, Inaccessibility, Property Disposition) Victims of domestic violence Substandard housing Homelessness High rent burden
Other preferences (select all that apply) Working families and those unable to work because of age or disability Veterans and veterans' families Residents who live and/or work in the jurisdiction Those enrolled currently in educational, training, or upward mobility programs Households that contribute to meeting income goals (broad range of incomes) Households that contribute to meeting income requirements (targeting) Those previously enrolled in educational, training, or upward mobility programs Victims of reprisals or hate crimes Other preference(s) (list below)

4. Rel	ationship of preferences to income targeting requirements: The PHA applies preferences within income tiers Not applicable: the pool of applicant families ensures that the PHA will meet income targeting requirements
(5) Oc	<u>ecupancy</u>
	at reference materials can applicants and residents use to obtain information ut the rules of occupancy of public housing (select all that apply) The PHA-resident lease The PHA's Admissions and (Continued) Occupancy policy PHA briefing seminars or written materials Other source (list) Resident Handbook at the time of lease up.
	w often must residents notify the PHA of changes in family composition? ect all that apply) At an annual reexamination and lease renewal Any time family composition changes At family request for revision Other (list)
(6) De	concentration and Income Mixing
a. 🔀	Yes No: Did the PHA's analysis of its family (general occupancy) developments to determine concentrations of poverty indicate the need for measures to promote deconcentration of poverty or income mixing?
b. 🔀	Yes No: Did the PHA adopt any changes to its admissions policies based on the results of the required analysis of the need to promote deconcentration of poverty or to assure income mixing?
c. If th	e answer to b was yes, what changes were adopted? (select all that apply) Adoption of site based waiting lists If selected, list targeted developments below:
	Employing waiting list "skipping" to achieve deconcentration of poverty or income mixing goals at targeted developments

	If selected, list targeted developments below:
	Employing new admission preferences at targeted developments If selected, list targeted developments below:
\boxtimes	Working on implementing a plan
d. 🔀	Yes No: Did the PHA adopt any changes to other policies based on the results of the required analysis of the need for deconcentration of poverty and income mixing?
e. If the app	ne answer to d was yes, how would you describe these changes? (select all that ly)
	Additional affirmative marketing Actions to improve the marketability of certain developments Adoption or adjustment of ceiling rents for certain developments Adoption of rent incentives to encourage deconcentration of poverty and income-mixing Other (list below)
	ed on the results of the required analysis, in which developments will the PHA special efforts to attract or retain higher-income families? (select all that apply) Not applicable: results of analysis did not indicate a need for such efforts List (any applicable) developments below:
make s	sed on the results of the required analysis, in which developments will the PHA special efforts to assure access for lower-income families? (select all that apply) Not applicable: results of analysis did not indicate a need for such efforts List (any applicable) developments below:
	ction 8 ions: PHAs that do not administer section 8 are not required to complete sub-component 3B.
Unless	otherwise specified, all questions in this section apply only to the tenant-based section 8 nce program (vouchers, and until completely merged into the voucher program,
(1) Eli	<u>gibility</u>
a. Wh	at is the extent of screening conducted by the PHA? (select all that apply) Criminal or drug-related activity only to the extent required by law or regulation

(4) Admissions Preferences

a. Income targeting	
Yes No: Does the PHA plan to exceed the federal targeting requirements by targeting more than 75% of all new admissions to the section 8 program to families at or below 30% of median area income?	
 b. Preferences 1. Yes No: Has the PHA established preferences for admission to section 8 tenant-based assistance? (other than date and time of application) (if no, skip to subcomponent (5) Special purpose section 8 assistance programs) 	
2. Which of the following admission preferences does the PHA plan to employ in the coming year? (select all that apply from either former Federal preferences or other preferences)	
Former Federal preferences	
Involuntary Displacement (Disaster, Government Action, Action of Housing Owner, Inaccessibility, Property Disposition)	
Victims of domestic violence	
Substandard housing	
Homelessness	
High rent burden (rent is > 50 percent of income)	
Other preferences (select all that apply)	
Working families and those unable to work because of age or disability Veterans and veterans' families	
Residents who live and/or work in your jurisdiction	
Those enrolled currently in educational, training, or upward mobility program Households that contribute to meeting income goals (broad range of incomes)	
Households that contribute to meeting income requirements (targeting) Those previously enrolled in educational, training, or upward mobility programs	
Victims of reprisals or hate crimes Other preference(s) (list below)	
3. If the PHA will employ admissions preferences, please prioritize by placing a "1" i the space that represents your first priority, a "2" in the box representing your second priority, and so on. If you give equal weight to one or more of these choices (either through an absolute hierarchy or through a point system), place the	n

same number next to each. That means you can use "1" more than once, "2" more than once, etc. Date and Time Former Federal preferences Involuntary Displacement (Disaster, Government Action, Action of Housing Owner, Inaccessibility, Property Disposition) Victims of domestic violence Substandard housing Homelessness High rent burden Other preferences (select all that apply) Working families and those unable to work because of age or disability Veterans and veterans' families Residents who live and/or work in your jurisdiction Those enrolled currently in educational, training, or upward mobility programs Households that contribute to meeting income goals (broad range of incomes) Households that contribute to meeting income requirements (targeting) Those previously enrolled in educational, training, or upward mobility programs Victims of reprisals or hate crimes Other preference(s) (list below) 4. Among applicants on the waiting list with equal preference status, how are applicants selected? (select one) Date and time of application Drawing (lottery) or other random choice technique 5. If the PHA plans to employ preferences for "residents who live and/or work in the jurisdiction" (select one) This preference has previously been reviewed and approved by HUD The PHA requests approval for this preference through this PHA Plan 6. Relationship of preferences to income targeting requirements: (select one) The PHA applies preferences within income tiers Not applicable: the pool of applicant families ensures that the PHA will meet income targeting requirements

(5) Special Purpose Section 8 Assistance Programs

 a. In which documents or other reference materials are the policies governing eligibility, selection, and admissions to any special-purpose section 8 program administered by the PHA contained? (select all that apply) The Section 8 Administrative Plan Briefing sessions and written materials Other (list below) 		
 b. How does the PHA announce the availability of any special-purpose section 8 programs to the public? Through published notices Other (list below) 		
Contact with applicable community partners. 4. PHA Rent Determination Policies [24 CFR Part 903.7 9 (d)]		
A. Public Housing Exemptions: PHAs that do not administer public housing are not required to complete sub-component 4A.		
(1) Income Based Rent Policies		
Describe the PHA's income based rent setting policy/ies for public housing using, including discretionary (that is, not required by statute or regulation) income disregards and exclusions, in the appropriate spaces below.		
a. Use of discretionary policies: (select one)		
The PHA will not employ any discretionary rent-setting policies for income based rent in public housing. Income-based rents are set at the higher of 30% of adjusted monthly income, 10% of unadjusted monthly income, the welfare rent, or minimum rent (less HUD mandatory deductions and exclusions). (If selected, skip to sub-component (2))		
or		
The PHA employs discretionary policies for determining income based rent (If selected, continue to question b.)		
b. Minimum Rent		

1. What amount best reflects the PHA's minimum rent? (select one) \$0 \$1-\$25 \$26-\$50
2. Yes No: Has the PHA adopted any discretionary minimum rent hardship exemption policies?
3. If yes to question 2, list these policies below:
c. Rents set at less than 30% than adjusted income
1. Yes No: Does the PHA plan to charge rents at a fixed amount or percentage less than 30% of adjusted income?
2. If yes to above, list the amounts or percentages charged and the circumstances under which these will be used below:
 d. Which of the discretionary (optional) deductions and/or exclusions policies does the PHA plan to employ (select all that apply) For the earned income of a previously unemployed household member For increases in earned income Fixed amount (other than general rent-setting policy) If yes, state amount/s and circumstances below:
Fixed percentage (other than general rent-setting policy) If yes, state percentage/s and circumstances below:
For household heads For other family members For transportation expenses For the non-reimbursed medical expenses of non-disabled or non-elderly families Other (describe below)
e. Ceiling rents
1. Do you have ceiling rents? (rents set at a level lower than 30% of adjusted income) (select one)

	Yes for all developments Yes but only for some developments No
2. Fo	or which kinds of developments are ceiling rents in place? (select all that apply)
	For all developments For all general occupancy developments (not elderly or disabled or elderly only) For specified general occupancy developments For certain parts of developments; e.g., the high-rise portion For certain size units; e.g., larger bedroom sizes Other (list below)
	elect the space or spaces that best describe how you arrive at ceiling rents (select l that apply)
	Market comparability study Fair market rents (FMR) 95 th percentile rents 75 percent of operating costs 100 percent of operating costs for general occupancy (family) developments Operating costs plus debt service The "rental value" of the unit Other (list below)
f. Re	nt re-determinations:
or	tween income reexaminations, how often must tenants report changes in income family composition to the PHA such that the changes result in an adjustment to nt? (select all that apply) Never At family option Any time the family experiences an income increase Any time a family experiences an income increase above a threshold amount or percentage: (if selected, specify threshold) Other (list below)
g. 🗌	Yes No: Does the PHA plan to implement individual savings accounts for residents (ISAs) as an alternative to the required 12 month

disallowance of earned income and phasing in of rent increases in the next year?

<u>(2)</u>	<u>Flat</u>	Rents

 In setting the market-based flat rents, what sources of information did the PHA use to establish comparability? (select all that apply.) The section 8 rent reasonableness study of comparable housing Survey of rents listed in local newspaper Survey of similar unassisted units in the neighborhood Other (list/describe below)
B. Section 8 Tenant-Based Assistance
Exemptions: PHAs that do not administer Section 8 tenant-based assistance are not required to complete sub-component 4B. Unless otherwise specified, all questions in this section apply only to the tenant-based section 8 assistance program (vouchers, and until completely merged into the voucher program, certificates).
(1) Payment Standards
Describe the voucher payment standards and policies.
a. What is the PHA's payment standard? (select the category that best describes your standard) At or above 90% but below100% of FMR 100% of FMR Above 100% but at or below 110% of FMR Above 110% of FMR (if HUD approved; describe circumstances below)
b. If the payment standard is lower than FMR, why has the PHA selected this standard? (select all that apply)
FMRs are adequate to ensure success among assisted families in the PHA's segment of the FMR area
The PHA has chosen to serve additional families by lowering the payment standard
Reflects market or submarket Other (list below)
c. If the payment standard is higher than FMR, why has the PHA chosen this level? (select all that apply)

	FMRs are not adequate to ensure success among assisted families in the PHA's segment of the FMR area Reflects market or submarket To increase housing options for families Other (list below)
d. Ho	w often are payment standards reevaluated for adequacy? (select one) Annually Other (list below)
	at factors will the PHA consider in its assessment of the adequacy of its payment dard? (select all that apply) Success rates of assisted families Rent burdens of assisted families Other (list below)
(2) Mi	nimum Rent
a. Wh	at amount best reflects the PHA's minimum rent? (select one) \$0 \$1-\$25 \$26-\$50
b. 🔀	Yes No: Has the PHA adopted any discretionary minimum rent hardship exemption policies? (if yes, list below)
	erations and Management R Part 903.7 9 (e)]
-	ions from Component 5: High performing and small PHAs are not required to complete this Section 8 only PHAs must complete parts A, B, and C(2)
	A Management Structure
(select	e the PHA's management structure and organization. one) An organization chart showing the PHA's management structure and organization is attached. A brief description of the management structure and organization of the PHA
	follows:

B. HUD Programs Under PHA Management

List Federal programs administered by the PHA, number of families served at the beginning of the upcoming fiscal year, and expected turnover in each. (Use "NA" to indicate that the PHA does not operate any of the programs listed below.)

Program Name	Units or Families Served at Year	Expected Turnover
	Beginning	
Public Housing		
Section 8 Vouchers		
Section 8 Certificates		
Section 8 Mod Rehab		
Special Purpose Section		
8 Certificates/Vouchers		
(list individually)		
Public Housing Drug		
Elimination Program		
(PHDEP)		
Other Federal		
Programs(list		
individually)		

C. Management and Maintenance Policies

List the PHA's public housing management and maintenance policy documents, manuals and handbooks that contain the Agency's rules, standards, and policies that govern maintenance and management of public housing, including a description of any measures necessary for the prevention or eradication of pest infestation (which includes cockroach infestation) and the policies governing Section 8 management.

- (1) Public Housing Maintenance and Management: (list below)
- (2) Section 8 Management: (list below)

6. PHA Grievance Procedures

[24 CFR Part 903.7 9 (f)]

Section 8-Only PHAs are exempt from sub-component 6A.
A. Public Housing 1. Yes No: Has the PHA established any written grievance procedures in addition to federal requirements found at 24 CFR Part 966, Subpart B, for residents of public housing?
If yes, list additions to federal requirements below:
 2. Which PHA office should residents or applicants to public housing contact to initiate the PHA grievance process? (select all that apply) PHA main administrative office PHA development management offices Other (list below)
B. Section 8 Tenant-Based Assistance 1. Yes No: Has the PHA established informal review procedures for applicants to the Section 8 tenant-based assistance program and informal hearing procedures for families assisted by the Section 8 tenant-based assistance program in addition to federal requirements found at 24 CFR 982?
If yes, list additions to federal requirements below:
 2. Which PHA office should applicants or assisted families contact to initiate the informal review and informal hearing processes? (select all that apply) PHA main administrative office Other (list below)
7. Capital Improvement Needs [24 CFR Part 903.7 9 (g)] Exemptions from Component 7: Section 8 only PHAs are not required to complete this component and may skip to Component 8.
A. Capital Fund Activities
Exemptions from sub-component 7A: PHAs that will not participate in the Capital Fund Program may skip to component 7B. All other PHAs must complete 7A as instructed.

Exemptions from component 6: High performing PHAs are not required to complete component 6.

(1) Capital Fund Program Annual Statement

Using parts I, II, and III of the Annual Statement for the Capital Fund Program (CFP), identify capital activities the PHA is proposing for the upcoming year to ensure long-term physical and social viability of its public housing developments. This statement can be completed by using the CFP Annual Statement tables provided in the table library at the end of the PHA Plan template **OR**, at the PHA's option, by completing and attaching a properly updated HUD-52837.

Select one:
The Capital Fund Program Annual Statement is provided as an attachment to the PHA Plan at Attachment (state name) Utah
-or-
The Capital Fund Program Annual Statement is provided below: (if selected, copy the CFP Annual Statement from the Table Library and insert here)
(2) Optional 5-Year Action Plan
Agencies are encouraged to include a 5-Year Action Plan covering capital work items. This statement can be completed by using the 5 Year Action Plan table provided in the table library at the end of the PHA Plan template OR by completing and attaching a properly updated HUD-52834.
a. X Yes No: Is the PHA providing an optional 5-Year Action Plan for the Capital Fund? (if no, skip to sub-component 7B)
 b. If yes to question a, select one: The Capital Fund Program 5-Year Action Plan is provided as an attachment to the PHA Planat Attachment (state name -or-
The Capital Fund Program 5-Year Action Plan is provided below: (if selected, copy the CFP optional 5 Year Action Plan from the Table Library and insert here)
B. HOPE VI and Public Housing Development and Replacement Activities (Non-Capital Fund)
Applicability of sub-component 7B: All PHAs administering public housing. Identify any approved

HOPE VI and/or public housing development or replacement activities not described in the Capital Fund

Program Annual Statement.

Yes No: a) Has the PHA received a HOPE VI revitalization grant? (if no, skip to question c; if yes, provide responses to question b for each grant, copying and completing as many times as necessary) b) Status of HOPE VI revitalization grant (complete one set of questions for each grant)
 Development name: Development (project) number: Status of grant: (select the statement that best describes the current status) Revitalization Plan under development Revitalization Plan submitted, pending approval
Revitalization Plan approved Activities pursuant to an approved Revitalization Plan underway
Yes No: c) Does the PHA plan to apply for a HOPE VI Revitalization grant in the Plan year? If yes, list development name/s below:
Yes No: d) Will the PHA be engaging in any mixed-finance development activities for public housing in the Plan year? If yes, list developments or activities below:
Yes No: e) Will the PHA be conducting any other public housing development or replacement activities not discussed in the Capital Fund Program Annual Statement? If yes, list developments or activities below:
8. <u>Demolition and Disposition</u> [24 CFR Part 903.7 9 (h)] Applicability of component 8: Section 8 only PHAs are not required to complete this section.
repriedulity of component of occurr of only 1111 is are not required to complete this section.
1. Yes No: Does the PHA plan to conduct any demolition or disposition activities (pursuant to section 18 of the U.S. Housing Act of 1937 (42 U.S.C. 1437p)) in the plan Fiscal Year? (If "No", skip to component 9; if "yes", complete one activity description for each development.)
2. Activity Description

Yes No:	Has the PHA provided the activities description information in the optional Public Housing Asset Management Table? (If "yes", skip to component 9. If "No", complete the Activity Description table below.)	
	Demolition/Disposition Activity Description	
1a. Development nar	ne:	
1b. Development (pr	oject) number:	
2. Activity type: Der		
-	sition	
3. Application status	(select one)	
Approved _	J	
-	ending approval	
Planned appli	pproved, submitted, or planned for submission: (DD/MM/YY)	
5. Number of units a		
6. Coverage of actio		
Part of the devel		
Total developme	<u> </u>	
7. Timeline for activ		
	projected start date of activity:	
*	end date of activity:	
9. Designation of Public Housing for Occupancy by Elderly Families or Families with Disabilities or Elderly Families and Families with Disabilities		
[24 CFR Part 903.7 9 (i)]		
Exemptions from Component 9; Section 8 only PHAs are not required to complete this section.		
1. Yes No:	Has the PHA designated or applied for approval to designate or does the PHA plan to apply to designate any public housing for occupancy only by the elderly families or only by families with disabilities, or by elderly families and families with disabilities or will apply for designation for occupancy by only elderly families or only families with disabilities, or by elderly families and families with disabilities as provided by section 7 of the U.S. Housing Act of 1937 (42 U.S.C. 1437e) in the upcoming fiscal year? (If "No", skip to component 10. If "yes", complete one activity description for each development, unless the PHA is eligible to complete a streamlined submission; PHAs completing streamlined submissions may skip to component 10.)	

2. Activity Description Yes No:	On Has the PHA provided all required activity description	
105110.	information for this component in the optional Public Housing	
	Asset Management Table? If "yes", skip to component 10. If	
	"No", complete the Activity Description table below.	
	ignation of Public Housing Activity Description	
1a. Development nam		
1b. Development (pro	gect) number:	
2. Designation type:	and a discussion of the second	
	only the elderly	
	families with disabilities	
3. Application status (only elderly families and families with disabilities (select one)	
	cluded in the PHA's Designation Plan	
	nding approval	
Planned applie		
	on approved, submitted, or planned for submission: (DD/MM/YY)	
	nis designation constitute a (select one)	
New Designation		
Revision of a prev	viously-approved Designation Plan?	
6. Number of units a	iffected:	
7. Coverage of action		
Part of the develo	•	
Total development		
10. Conversion of	Public Housing to Tenant-Based Assistance	
[24 CFR Part 903.7 9 (j)]		
Exemptions from Compor	nent 10; Section 8 only PHAs are not required to complete this section.	
A A 4 6 D	0	
	Reasonable Revitalization Pursuant to section 202 of the HUD	
FY 1996 HUD Appropriations Act		
1. ☐ Yes ⊠ No:	Have any of the PHA's developments or portions of	
1 105 110.	developments been identified by HUD or the PHA as covered	
	under section 202 of the HUD FY 1996 HUD Appropriations	
	Act? (If "No", skip to component 11; if "yes", complete one	
	activity description for each identified development, unless	
	eligible to complete a streamlined submission. PHAs	
	completing streamlined submissions may skip to component	
	11.)	

2. Activity Description
Yes No: Has the PHA provided all required activity description
information for this component in the optional Public Housing
Asset Management Table? If "yes", skip to component 11. If
"No", complete the Activity Description table below.
Conversion of Public Housing Activity Description
1a. Development name:1b. Development (project) number:
2. What is the status of the required assessment?
Assessment underway
Assessment results submitted to HUD
Assessment results approved by HUD (if marked, proceed to next
question)
Other (explain below)
3. Yes No: Is a Conversion Plan required? (If yes, go to block 4; if no, go to
block 5.)
4. Status of Conversion Plan (select the statement that best describes the current
status) Conversion Plan in development
Conversion Plan in development Conversion Plan submitted to HUD on: (DD/MM/YYYY)
Conversion Plan approved by HUD on: (DD/MM/YYYY)
Activities pursuant to HUD-approved Conversion Plan underway
Then vines parsuant to 1102 approved conversion I have underway
5. Description of how requirements of Section 202 are being satisfied by means other
than conversion (select one)
Units addressed in a pending or approved demolition application (date
submitted or approved:
Units addressed in a pending or approved HOPE VI demolition application (date submitted or approved:)
Units addressed in a pending or approved HOPE VI Revitalization Plan
(date submitted or approved:)
Requirements no longer applicable: vacancy rates are less than 10 percent
Requirements no longer applicable: site now has less than 300 units
Other: (describe below)
B. Reserved for Conversions pursuant to Section 22 of the U.S. Housing Act of
1937

C.	Reserved for	Conversions	pursuant to	Section 33	3 of the U	J.S. Housing	Act of
193	37						

11. Homeownership Programs Administered by the PHA [24 CFR Part 903.7 9 (k)]

A Public Housing				
A. Public Housing Exemptions from Component 11A: Section 8 only PHAs are not required to complete 11A.				
1. ☐ Yes ⊠ No:	Does the PHA administer any homeownership programs administered by the PHA under an approved section 5(h) homeownership program (42 U.S.C. 1437c(h)), or an approved HOPE I program (42 U.S.C. 1437aaa) or has the PHA applied or plan to apply to administer any homeownership programs under section 5(h), the HOPE I program, or section 32 of the U.S. Housing Act of 1937 (42 U.S.C. 1437z-4). (If "No", skip to component 11B; if "yes", complete one activity description for each applicable program/plan, unless eligible to complete a streamlined submission due to small PHA or high performing PHA status. PHAs completing streamlined submissions may skip to component 11B.)			
2. Activity Description	on			
Yes No:	Has the PHA provided all required activity description information for this component in the optional Public Housing Asset Management Table? (If "yes", skip to component 12. If "No", complete the Activity Description table below.)			
	ic Housing Homeownership Activity Description			
	Complete one for each development affected)			
1a. Development nam1b. Development (pro				
2. Federal Program at HOPE I 5(h) Turnkey I	uthority:			
= **	(select one) ; included in the PHA's Homeownership Plan/Program d, pending approval			

Planned application		
4. Date Homeownership Plan/Program approved, submitted, or planned for submission: (DD/MM/YYYY)		
5. Number of units aff	fected:	
6. Coverage of action:		
Part of the develop		
Total development		
Total development		
B. Section 8 Tenan	t Based Assistance	
F i 1 a F h	Does the PHA plan to administer a Section 8 Homeownership brogram pursuant to Section 8(y) of the U.S.H.A. of 1937, as implemented by 24 CFR part 982? (If "No", skip to component 12; if "yes", describe each program using the table below (copy and complete questions for each program identified), unless the PHA is eligible to complete a streamlined submission due to high performer status. High performing PHAs may skip to component 12.)	
2. Program Description	n:	
	Will the PHA limit the number of families participating in the section 8 homeownership option?	
TC (1	4 2 1 121 2 2 4 2 1 4	
	the question above was yes, which statement best describes the	
	cipants? (select one)	
	wer participants	
<u> </u>	participants	
51 to 10	0 participants	
more that	an 100 participants	
b. PHA-established eli Yes No: Will the stable of the sta		
12. PHA Communi [24 CFR Part 903.7 9 (1)]	ity Service and Self-sufficiency Programs	

Exemptions from Component 12: High performing and small PHAs are not required to complete this component. Section 8-Only PHAs are not required to complete sub-component C.

A. PHA Coordination with the Welfare (TANF) Agency

1. Cooperativ Yes N	e agreements: No: Has the PHA has entered into a cooperative agreement with the TANF Agency, to share information and/or target supportive services (as contemplated by section 12(d)(7) of the Housing Act of 1937)? If yes, what was the date that agreement was signed? DD/MM/YY
apply) Client	dination efforts between the PHA and TANF agency (select all that referrals ation sharing regarding mutual clients (for rent determinations and
program Jointly Partner Joint a	inate the provision of specific social and self-sufficiency services and ms to eligible families administer programs r to administer a HUD Welfare-to-Work voucher program dministration of other demonstration program (describe)
B. Services a (1) Ge	and programs offered to residents and participants <u>neral</u>
Which enhanc	F-Sufficiency Policies , if any of the following discretionary policies will the PHA employ to the economic and social self-sufficiency of assisted families in the ting areas? (select all that apply) Public housing rent determination policies Public housing admissions policies Section 8 admissions policies Preference in admission to section 8 for certain public housing families Preferences for families working or engaging in training or education programs for non-housing programs operated or coordinated by the PHA Preference/eligibility for public housing homeownership option participation Preference/eligibility for section 8 homeownership option participation Other policies (list below)

b. Economic and	Social self-sufficiency programs
Yes No:	Does the PHA coordinate, promote or provide any programs to enhance the economic and social self-sufficiency of residents? (If "yes", complete the following table; if "no" skip to sub-component 2, Family Self Sufficiency Programs. The position of the table may be altered to facilitate its use.)

Services and Programs				
Program Name & Description (including location, if appropriate)	Estimated Size	Allocation Method (waiting list/random selection/specific criteria/other)	Access (development office / PHA main office / other provider name)	Eligibility (public housing or section 8 participants or both)

(2) Family Self Sufficiency program/s

a. Participation Description

Family Self Sufficiency (FSS) Participation			
Program	Required Number of Participants	Actual Number of Participants	
	(start of FY 2004Estimate)	(As of: 03/04/04)	
Public Housing	42	46	
Section 8	153	139	

b. 🛛 Yes 🗌 No:	If the PHA is not maintaining the minimum program size required by HUD, does the most recent FSS Action Plan address the steps the PHA plans to take to achieve at least the minimum program size? If no, list steps the PHA will take below:
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C. Welfare Benefit Reductions

Housin welfare welfare po	HA is complying with the statutory requirements of section 12(d) of the U.S. ag Act of 1937 (relating to the treatment of income changes resulting from a program requirements) by: (select all that apply) dopting appropriate changes to the PHA's public housing rent determination olicies and train staff to carry out those policies forming residents of new policy on admission and reexamination actively notifying residents of new policy at times in addition to admission and examination. Stablishing or pursuing a cooperative agreement with all appropriate TANF tencies regarding the exchange of information and coordination of services stablishing a protocol for exchange of information with all appropriate TANF tencies (list below)
	ved for Community Service Requirement pursuant to section 12(c) of Housing Act of 1937
[24 CFR Pa Exemptions Section 8 C	A Safety and Crime Prevention Measures art 903.7 9 (m)] a from Component 13: High performing and small PHAs not participating in PHDEP and only PHAs may skip to component 15. High Performing and small PHAs that are g in PHDEP and are submitting a PHDEP Plan with this PHA Plan may skip to sub-D.
[24 CFR Pa Exemptions Section 8 C participatin component	art 903.7 9 (m)] Is from Component 13: High performing and small PHAs not participating in PHDEP and only PHAs may skip to component 15. High Performing and small PHAs that are g in PHDEP and are submitting a PHDEP Plan with this PHA Plan may skip to sub-

2. What information or data did the PHA used to determine the need for PHA actions to improve safety of residents (select all that apply).
Safety and security survey of residents Analysis of crime statistics over time for crimes committed "in and around" public housing authority Analysis of cost trends over time for repair of vandalism and removal of graffiti Resident reports PHA employee reports Police reports Demonstrable, quantifiable success with previous or ongoing anticrime/anti drug programs Other (describe below)
3. Which developments are most affected? (list below)
 B. Crime and Drug Prevention activities the PHA has undertaken or plans to undertake in the next PHA fiscal year 1. List the crime prevention activities the PHA has undertaken or plans to undertake:
 (select all that apply) Contracting with outside and/or resident organizations for the provision of crime- and/or drug-prevention activities Crime Prevention Through Environmental Design Activities targeted to at-risk youth, adults, or seniors Volunteer Resident Patrol/Block Watchers Program Other (describe below)
2. Which developments are most affected? (list below)
C. Coordination between PHA and the police
1. Describe the coordination between the PHA and the appropriate police precincts for carrying out crime prevention measures and activities: (select all that apply)
Police involvement in development, implementation, and/or ongoing evaluation of drug-elimination plan Police provide crime data to housing authority staff for analysis and action Police have established a physical presence on housing authority property (e.g., community policing office, officer in residence) Police regularly testify in and otherwise support eviction cases Police regularly meet with the PHA management and residents

 ☐ Agreement between PHA and local law enforcement agency for provision of above-baseline law enforcement services ☐ Other activities (list below) 2. Which developments are most affected? (list below)
D. Additional information as required by PHDEP/PHDEP Plan PHAs eligible for FY 2000 PHDEP funds must provide a PHDEP Plan meeting specified requirements prior to receipt of PHDEP funds.
 Yes ☐ No: Is the PHA eligible to participate in the PHDEP in the fiscal year covered by this PHA Plan? ☐ Yes ☐ No: Has the PHA included the PHDEP Plan for FY 2000 in this PHA Plan? ☐ Yes ☐ No: This PHDEP Plan is an Attachment. (Attachment Filename:)
14. RESERVED FOR PET POLICY
[24 CFR Part 903.7 9 (n)]
15. Civil Rights Certifications [24 CFR Part 903.7 9 (o)]
Civil rights certifications are included in the PHA Plan Certifications of Compliance with the PHA Plans and Related Regulations.
16. Fiscal Audit [24 CFR Part 903.7 9 (p)]
1. Yes No: Is the PHA required to have an audit conducted under section 5(h)(2) of the U.S. Housing Act of 1937 (42 U S.C. 1437c(h))? (If no, skip to component 17.)
2. Yes No: Was the most recent fiscal audit submitted to HUD?
 3. Yes No: Were there any findings as the result of that audit? 4. Yes No: If there were any findings, do any remain unresolved?
If yes, how many unresolved findings remain?
5. Yes No: Have responses to any unresolved findings been submitted to HUD?
If not, when are they due (state below)?
17. PHA Asset Management [24 CFR Part 903.7 9 (q)]

Exemptions from component 17: Section 8 Only PHAs are not required to complete this component. High performing and small PHAs are not required to complete this component.
1. Yes No: Is the PHA engaging in any activities that will contribute to the long-term asset management of its public housing stock, including how the Agency will plan for long-term operating, capital investment, rehabilitation, modernization, disposition, and other needs that have not been addressed elsewhere in this PHA Plan?
 2. What types of asset management activities will the PHA undertake? (select all that apply) Not applicable Private management Development-based accounting Comprehensive stock assessment Other: (list below)
3. Yes No: Has the PHA included descriptions of asset management activities in the optional Public Housing Asset Management Table?
18. Other Information [24 CFR Part 903.7 9 (r)]
A. Resident Advisory Board Recommendations
1. Yes No: Did the PHA receive any comments on the PHA Plan from the Resident Advisory Board/s?
 2. If yes, the comments are: (if comments were received, the PHA MUST select one) Attached at Attachment (File name) Provided below:
 3. In what manner did the PHA address those comments? (select all that apply) Considered comments, but determined that no changes to the PHA Plan were necessary. The PHA changed portions of the PHA Plan in response to comments List changes below:
Other: (list below)

B. De	escription of Elec	ction process for Residents on the PHA Board
1.	Yes No:	Does the PHA meet the exemption criteria provided section 2(b)(2) of the U.S. Housing Act of 1937? (If no, continue to question 2; if yes, skip to sub-component C.)
2.	Yes No:	Was the resident who serves on the PHA Board elected by the residents? (If yes, continue to question 3; if no, skip to subcomponent C.)
3. De	escription of Resid	lent Election Process
a. Nor	Candidates were Candidates coul	dates for place on the ballot: (select all that apply) e nominated by resident and assisted family organizations d be nominated by any adult recipient of PHA assistance a: Candidates registered with the PHA and requested a place on
b. Eli	Any head of hou Any adult recipi	(select one) f PHA assistance usehold receiving PHA assistance tent of PHA assistance oer of a resident or assisted family organization
c. Eli	based assistance	ents of PHA assistance (public housing and section 8 tenant-
	ch applicable Consoli	istency with the Consolidated Plan dated Plan, make the following statement (copy questions as many times as
1. Co	onsolidated Plan ju	prisdiction: (provide name here)
		the following steps to ensure consistency of this PHA Plan with n for the jurisdiction: (select all that apply)
		ased its statement of needs of families in the jurisdiction on the in the Consolidated Plan/s.

	The PHA has participated in any consultation process organized and offered by the Consolidated Plan agency in the development of the Consolidated Plan. The PHA has consulted with the Consolidated Plan agency during the development of this PHA Plan. Activities to be undertaken by the PHA in the coming year are consistent with the initiatives contained in the Consolidated Plan. (list below)
	Other: (list below)
4. The	Consolidated Plan of the jurisdiction supports the PHA Plan with the following actions and commitments: (describe below)
D. Otl	her Information Required by HUD
Use this	section to provide any additional information requested by HUD.

<u>Attachments</u>
Use this section to provide any additional attachments referenced in the Plans.

CAPITAL FUND PROGRAM TABLES START HERE

	al Fund Program and Capital Fund Program Rep		(CII/CII MIII) I uit I	Summary	
PHA N	ame: Housing Authority of the County of Salt Lake	Grant Type and Number			Federal FY of Grant:
		Capital Fund Program Grant No	O:		2004
)ii	al Amusal Ctatamant Dagama for Discators/Emanages	Replacement Housing Factor G es Revised Annual State			
	nal Annual Statement Reserve for Disasters/ Emergenci rmance and Evaluation Report for Period Ending:	Final Performance and Ev	` ,		
ine	Summary by Development Account		nated Cost	Total	Actual Cost
No.	Summary by Development Account	Total Estil	nateu Cost	Total	Actual Cost
10.		Original	Revised	Obligated	Expended
	Total non-CFP Funds	011g	20072500	3 % 11 guittu	
<u> </u>	1406 Operations	1 68,000.00			
	1408 Management Improvements Soft Costs	40,000.00			
·	Management Improvements Hard Costs				
	1410 Administration	55,000.00			
;	1411 Audit				
<u> </u>	1415 Liquidated Damages				
,	1430 Fees and Costs	10,000.00			
3	1440 Site Acquisition	,			
)	1450 Site Improvement	120,000.00			
.0	1460 Dwelling Structures	340,425.00			
1	1465.1 Dwelling Equipment—Nonexpendable	20,000.00			
2	1470 Nondwelling Structures	30,000.00			
3	1475 Nondwelling Equipment	55,000.00			
4	1485 Demolition				
.5	1490 Replacement Reserve				
.6	1492 Moving to Work Demonstration				
7	1495.1 Relocation Costs	2,000.00			
8	1499 Development Activities				
9	1502 Contingency				
	Amount of Annual Grant: (sum of lines)	840,425.00			
	Amount of line XX Related to LBP Activities				
	Amount of line XX Related to Section 504 compliance				
	Amount of line XX Related to Security –Soft Costs				
	Amount of Line XX related to Security Hard Costs				
	Amount of line XX Related to Energy Conservation Measures				
	Collateralization Expenses or Debt Service				

Annual Statement/Performance and Evaluation Report Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part II: Supporting Pages

PHA Name: Housi	ng Authority County of Salt Lake	Grant Type and Num Capital Fund Program Replacement Housing	Grant No:		Federal FY of Grant: 20	
Development Number Name/HA-Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Co	st Total Actual Co	Status of World
PHA Wide	1. Operations	1406	Various	168,000.00		
	2. Maintenance staff required on-going professional development training	1408	Various	15,000.00		
	3. PHA required on-going computer software & hardware upgrades	1408	Various	25,000.00		
	4. Program Admin expenses	1410	Various	55,000.00		
	5. Associate A&E expenses related to MOD improvements	1430	Various	10,000.00		
	6.New vehicles are required by the maintenance staff to maintain the Mod improvements	1475	2	50,000.00		
UT 3-4 HIGH RISE	Replace furniture in lobbies.	1475	1	5,000.00		
UT 3-3 MAGNA	Replace and/or repair sprinkler systems Replace and/or repair concrete walkways Replace and/or repair perimeter fence Replace and/or repair playground equipment	1450	Various	20,000.00		
UT 3-3 MAGNA	2. Dwelling Improvements (phase I) Roof covering Door/window replacements Plumbing & bath upgrades Interior painting Floor covering Electrical upgrades Kitchen cabinets HVAC upgrades, etc.	1460	Various	20 0,000.00		
	3. Appliances	1465.1		10,000.00		
	4. Relocation	1495.1		2,000.00		

PHA WIDE	1.Dwelling Improvements	1460	Various	115,425.00		
DISPERSED UNITS	U					
	replacements, plumbing and bath upgrades,					
	interior painting, floor coverings, electrical					
	upgrades, kitchen cabinets, HVAC					
	upgrades, etc.					
	2. Site Improvements	1450	Various	90,000.00		
	Replace and/or repair sprinkler systems					
	Replace and/or repair concrete					
	walkways					
	Replace and/or repair perimeter fence					
	Replace victolic fitting	1470		30,000.00		
HIGH RISE	Replace leaky copper pipes.					
	504 Site Improvements	1450		10,000.00		
504	504 Dwelling Improvements	1460		25,000.00		
PHA WIDE	Appliances	1465.1	Various	10,000.00		

Annual Statement/Performance and Evaluation Report Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)								
Part III: Implemer		-	8	•		8		
PHA Name: Housing Autho Salt Lake		unty of Grant T Capital	Type and Num Fund Program ement Housing	No:			Federal FY of Grant: 2004	
Development Number Name/HA-Wide Activities	All Fund Obligated			All Funds Expended (Quarter Ending Date)			Reasons for Revised Target Dates	
	Original	Revised	Actual	Original	Revised	Actual		
PHA WIDE	9/17/06			9/14/08				
UT 3-4	9/17/06			9/14/08				
UT 3-3	9/17/06			9/14/08				
UT 3-31	9/17/06			9/14/08				
UT 3-22	9/17/06			9/14/08				
UT 3-10	9/17/06			9/14/08				
UT 3-26	9/17/06			9/14/08				
UT 3-27	9/17/06			9/14/08				
UT 3-29	9/17/06			9/14/08				

Capital Fund Program Five-Year Action Plan Part I: Summary

Work Statement for Year 2	XX 1 C C XX O	☐ Original 5-Year Plan☐ Revision No:				
	Work Statement for Year 3	Work Statement for Year 4	Work Statement for Year 5			
FFY Grant: 2005	FFY Grant: 2006	FFY Grant: 2007	FFY Grant: 2008			
PHA FY: 2005	PHA FY: 2006	PHA FY: 2007	PHA FY: 2008			
nual ment						
50,000.00						
	90,135.00					
90,000.00						
	50,000.00					
			110,875.00			
339,251.00						
262,478.00						
			147,861.00			
			147,861.00			
			147,861.00			
			147,861.00			
			147,861.00			
50,000.00	390,680.00	151,877.00				
58,451.00	319,365.00					
		311,652.00				
		386,651.00				
215,045.00	215,045.00	215,045.00	215,045.00			
10,000.00	10,000.00	10,000.00	10,000.00			
1,075,225.00	1,075,225.00	1,075,225.00	1,075,225.00			
	339,251.00 262,478.00 50,000.00 58,451.00 215,045.00 10,000.00	\$50,000.00 \$339,251.00 \$262,478.00 \$50,000.00 \$50,000.00 \$58,451.00 \$390,680.00 \$319,365.00 \$215,045.00 \$10,000.00 \$10,000.00	50,000.00 339,251.00 262,478.00 50,000.00 390,680.00 58,451.00 319,365.00 311,652.00 386,651.00 215,045.00 215,045.00 10,000.00 10,000.00			

Capital Fund Program Five-Year Action Plan

Part II: Supporting Pages—Work Activities

Activities for		Activities for Year :2			Activities for Year: _3_			
Year 1		FFY Grant: 2005		FFY Grant: 2006				
	PHA FY: 2005				PHA FY: 2006			
	Development	Major Work	Estimated	Development	Major Work	Estimated Cost		
	Name/Number	Categories	Cost	Name/Number	Categories			
See	UT 3-6 Union	1. Site and dwelling Improvements	50,000.00	UT 3-2 South Main	1. Site Improvements	20,00.00		
Annual		2. Physical Improvements. Roof replacements, Windows, doors, siding, electrical upgrades, floor coverings, water heaters, paint, faucets, kitchens, and bathrooms.			2. Physical Improvements. Roof replacements, Windows, doors, siding, electrical upgrades, floor coverings, water heaters, paint, faucets, kitchens, and bathrooms.	70,135.00		
Statement	UT 3-11 Sunset	1. Site and dwelling Improvements 2. Physical Improvements. Roof replacements, Windows, doors, siding, electrical upgrades, floor coverings, water heaters, paint, faucets, kitchens, and bathrooms.	90,000.00	UT 3-16 Kearns	1. Site Improvements	10,000.00		
	UT 3-3 Magna, Hunter, Academy Park	1. Site and dwelling Improvements	339,251.00	UT 3-12 VFV	1. Site Improvements	20,000.00		

	2. Physical Improvements. Roof replacements, Windows, doors, siding, electrical upgrades, floor coverings, water heaters, paint, faucets, kitchens, and bathrooms.			2. Physical Improvements. Roof replacements, Windows, doors, siding, electrical upgrades, floor coverings, water heaters, paint, faucets, kitchens, and bathrooms. 1. Site Improvements	299,365.00
UT 3-26 Granger	1. Site and dwelling Improvements	262,478.00	UT 3-4 Highrise	2. Physical Improvements. Roof replacements, Windows, doors, siding, electrical upgrades, floor coverings, water heaters, paint, faucets, kitchens, and bathrooms.	380,680.00
	2. Physical Improvements. Roof replacements, Windows, doors, siding, electrical upgrades, floor coverings, water heaters, paint, faucets, kitchens, and bathrooms.				
UT 3-4 Highrise	1. Site and dwelling Improvements	50,000.00	PHA WIDE	 Operations Management 	215,045.00

	2. Physical Improvements. Roof replacements, Windows, doors, siding, electrical upgrades, floor coverings, water heaters, paint, faucets, kitchens, and bathrooms.		MAIN ST. OFFICE	1. Improvements	10,000.00
UT 3-12 VFV	1. Site and dwelling Improvements	58,451.00		2. Physical Improvements. Roof replacements, Windows, doors, siding, electrical upgrades, floor coverings, water heaters, paint, faucets, kitchens, and bathrooms.	
	2. Physical Improvements. Roof replacements, Windows, doors, siding, electrical upgrades, floor coverings, water heaters, paint, faucets, kitchens, and bathrooms.				
PHA WIDE	1. Operations 2. Management	215,045.00			

	Improvements 3. Administration 4. Fees and Costs 5. A & E 6. New Vehicle 7. Dwelling improvements (non- expendable)		
MAIN ST. OFFI	CE Improvements 2. Physical Improvements. Roof replacements, Windows, doors, siding, electrical upgrades, floor coverings, water heaters, paint, faucets, kitchens, and bathrooms.	10,000.00	
Total CFP Est	imated Cost	\$1,075,225.00	\$1,075,225.00

Capital Fund Program Five-Year Action Plan

Part II: Supporting Pages—Work Activities

	Activities for Year :_4 FFY Grant: 2007 PHA FY: 2007			Activities for Year:5_ FFY Grant: 2008 PHA FY: 2008	
Development Name/Number	Major Work Categories	Estimated Cost	Development Name/Number	Major Work Categories	Estimated Cost
UT 3-4 Highrise	1. Site Improvements	15,000.00	Federal Dispersed UT 3-10 UT 3-22 UT 3-26 UT 3-27 UT 3-29 UT 3-31	1. Site Improvements	234,955.00
	2. Physical Improvements. Roof replacements, Windows, doors, siding, electrical upgrades, floor coverings, water heaters, paint, faucets, kitchens, and bathrooms.	136,877.00		2. Physical Improvements. Roof replacements, Windows, doors, siding, electrical upgrades, floor coverings, water heaters, paint, faucets, kitchens, and bathrooms.	483,225.00
UT 3-5 Westlake	1. Site Improvements	10,000.00		3. Appliances	120,000.00
	2. Physical Improvements. Roof replacements, Windows, doors, siding, electrical upgrades, floor coverings, water heaters, paint, faucets, kitchens, and bathrooms.	301,652.00		4. Relocation	12,000.00
UT 3-17 Erin Meadows	1. Site Improvements	20,000.00	PHA WIDE	1. Operations 2. Management	215,045.00

	2. Physical Improvements. Roof replacements, Windows, doors, siding, electrical upgrades, floor coverings, water heaters, paint, faucets, kitchens, and bathrooms.	366,651.00		Improvements 3. Administration 4. A & E 5. New Vehicles 6. Dwelling improvements (non-expendable)	
PHA WIDE	1. Operations 2. Management	215,045.00	MAIN ST OFFICE	1.Improvements	10,000.00
AADI CT OFFICE	Improvements 3. Administration 4. A & E 5. New Vehicles 6. Dwelling improvements (non-expendable)	10 000 00			
MAIN ST OFFICE	1.Improvements	10,000.00			
Total CFP I	Estimated Cost	\$1,075,225.00			\$1,075,225.00

Housing Authority of the County of Salt Lake

REAC Resident Assessment Follow up Plan for 2002

The REAC Administration conducted public housing resident surveys in five separate areas (sections): Maintenance and Repairs, Communication, Safety, Services, and Neighborhood Appearance. Follow-up plans are required by REAC if the average section scores are at 75 or less.

The following scores were obtained:

	HA Score	National Average
Maintenance	88.8	89.3
Communication	72.7	76.6
Safety	80.9	82.5
Services	89.7	92.4
Neighborhood Appearance	75.2	78.9

Communication - The Communication Section scored a 75.7%. We are working on a new strategic plan and one of our action plans is to improve customer service. We are hoping this makes a impact on our communication with our tenants.

The following actions are to continue:

- 1. Conduct monthly tenant meetings in complexes attended by property managers and HACSL management.
- 2. Develop an orientation presentation and materials for tenants in tenants rights, rules, and maintenance and preventative maintenance and safety programs.
- 3. Continue the resident newsletter.
- 4. Provide training to tenants on community building and empowerment.
- 5. Utilize the Resident Advisory Board to help with improving communication

Safety - HACSL believes tenants can become more secure and feel secure by increasing the awareness of the crime prevent programs that are available through the local law enforcement and other organizations like the Community Action Teams. In addition, HACSL will:

- 1. Request local law enforcement to attend local tenant meetings and the after school programs at least twice
- 2. Continue the community policing in the complexes.
- 3. Continue drug education and household safety presentations at tenant and after school meetings and programs.
- 4. Continue awareness through the newsletter and other medias.
- 5. Develop Neighborhood Watch type of programs in the complexes and

- coordinate with immediate local crime prevention programs.
- 6. Assess the existing lighting and landscaping in determining if adjustments can improve security and safety.
- 7. Require parking permits for all resident vehicles thereby monitoring appropriate visitor access to complexes.
- 8. Provide new tenant orientation regarding community rules, responsibilities and awareness.

Neighborhood Appearance - To increase the scores for Neighborhood Appearance, HACSL will implement the following:

- 1. As apply new stripping and adequate signage.
- 2. Assign periodic monitoring of public housing grounds by maintenance crews and housing managers during routine assignments and remedy wind-spilled trash.
- 3. Organize tenants and tenants youth groups to become aware of the grounds upkeep and organize volunteers to assist HA in keeping grounds appearance pleasant and free of spilled and wind blown trash.
- 4. Organize a tenant spring cleanup effort for grounds and personal belongings.
- 5. Playground groundcover will be replaced this spring.
- 6. Off-line units utilized as community centers will undergo a face-lift over the course of three years. In addition, three community neighborhood network centers will go on-line this summer.
- 7. Select one or two older complexes to upgrade the annual and perennial landscape plants in an effort to improve appearance. Involve tenants where feasible.

Housing Authority Of the County Salt Lake Board of Commissioners

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